

City of Memphis

Finance Division

FY 2010 O&M Budget Request

Roland McElrath, Director

Fund: General Fund

April 27, 2009

Overview of Anticipated Changes and Financial Impact

Staffing changes

- Five (5) vacant positions were eliminated in the Finance Division
- Three (3) positions were eliminated in the Accounts Payable Office, one (1) in Records Management, and one (1) in the Purchasing Office.
- The eliminated positions are as follows:

Accounts Payable Clerk A (2)

Senior Accounts Payable Technician

Deputy Comptroller – Records Management

Purchasing Training Analyst

- In order to compensate for this staff reduction, temporary personnel will be utilized as needed

Outsourcing opportunities

- None

New Programs

- Purchasing completed the implementation of the new Oracle Procurement module, which allows for the electronic distribution & vendor submission of bids and electronic approval of contracts.
- Debt & Investments is evaluating the benefits of participating in the new Build American Bonds program. This is a federal program created by the American Recovery and Reinvestment Act of 2009. Under this program the federal Government subsidizes the interest cost municipalities incur on taxable bond issued for CIP Projects.

Grants

- None

Finance Division

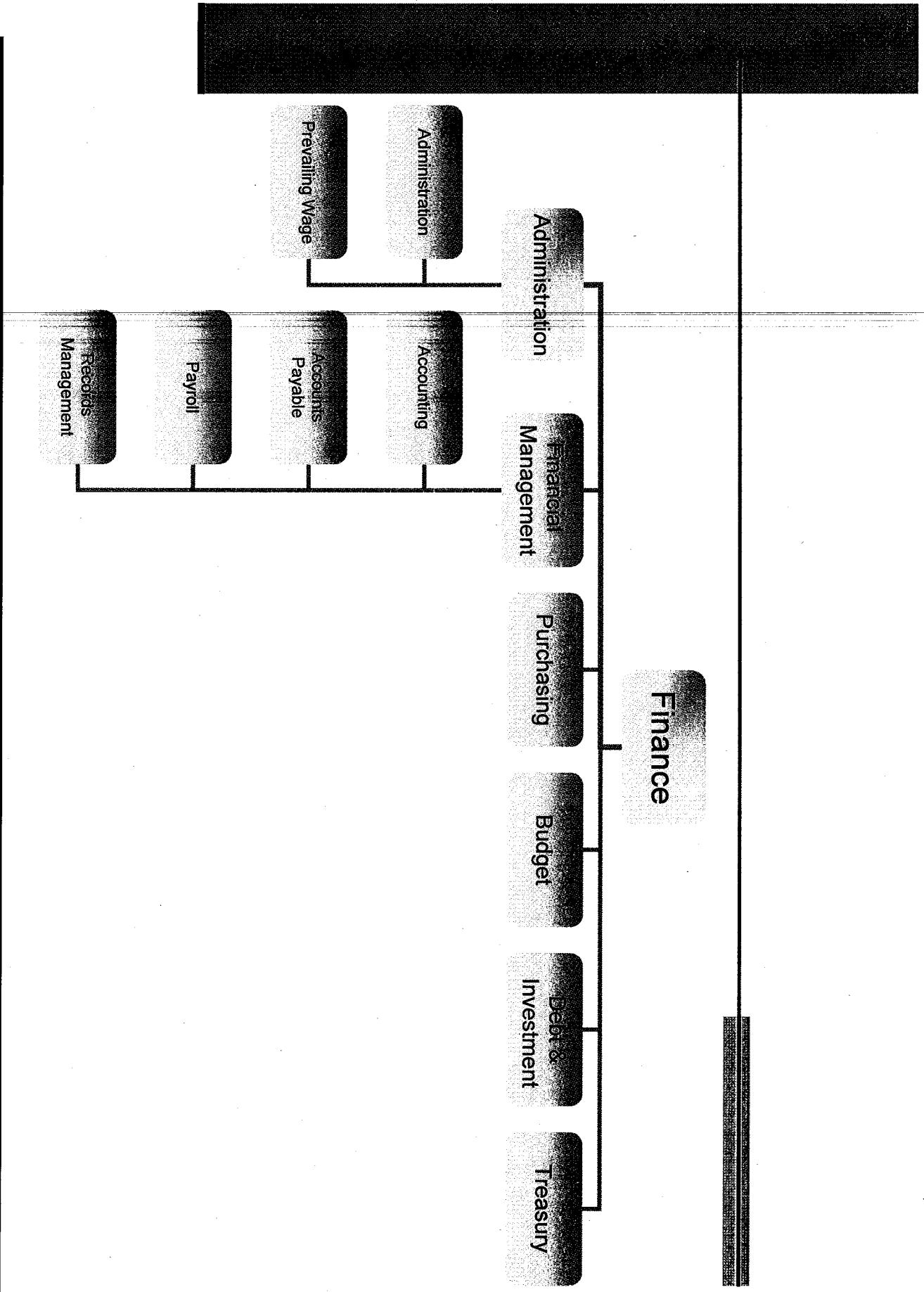
Mission Statement:

To provide Leadership, demonstrate integrity and deliver superior financial performance through prudent financial management of the City of Memphis' resources

Vision Statement:

To be recognized nationally as a progressive organization with exemplary professional staff who work together to build loyalty and provide sound financial advice that creates exceptional value for the City of Memphis.

Finance Division ~ FY2010 Budget Request



Administration

Legal level:

Legal level consolidation of Administration and Prevailing Wage Office.

Description:

- To provide leadership and direction to all Finance Division service centers and to coordinate all financial functions of the City.
- To ensure all contractors and/or subcontractors awarded city-funded projects are in compliance and adhering to the Prevailing Wage Ordinance and the Living Wage Ordinance adopted by the City.

Strategic Goals:

- Ensure that all available resources are efficiently and effectively utilized and that the City maintains financial stability
- Increase the use of technology to enhance our internal financial processes and improve customer service
- Increase awareness of the Prevailing Wage Office and the methods & procedures for reporting required information

Financial Management

Legal level:

Legal level consolidation of Accounting, Accounts Payable, Payroll and Records Management.

Description:

- Accounting seeks to ensure the integrity of the City's financial information by preparing and maintaining accurate accounting records, providing timely and accurate financial reports to City Divisions management and staff, and preparing the Comprehensive Annual Financial Report (CAFR) in accordance with generally accepted accounting principles and legal requirements.
- Accounts Payable seeks to ensure the timely disbursement of payments to vendors, contractors and others in compliance with established legal and contractual terms. Accounts Payable processes all check requests and contract payment requests initiated by the City divisions, ensures that supporting documentation and approvals for payments are in compliance with established procedures, generates and mails checks, processes travel advances and expense reports, and issues 1099-MISC forms to applicable providers of services as required by IRS regulations.
- Payroll seeks to ensure the accurate processing of all disbursements for active and retired employees in accordance with established procedures. Processing includes the coordination of system input data, system reconciliations and maintenance, processing of garnishments, retirement benefit calculations, the system setup of new retirees, mailing of retiree checks, distribution of reports and checks to divisions, issuing of manual checks and the issuing of W-2s and 1099-R forms as required by IRS regulations.
- Records Management seeks to ensure that all documents related to the Finance area of responsibility are retained in a manner to provide timely retrieval for research requests; all documents retained by Finance are kept for the proper retention periods; agendas and minutes of Council meetings are prepared and retained; and ordinances are published in accordance with legal requirements.

Purchasing

Description:

- To provide the most cost effective method of procuring materials, products and construction services for the City of Memphis while adhering to the procurement laws of the State of Tennessee and the City of Memphis.

Strategic Goals:

- Provide oversight and prudent management of the Purchasing service center operating budget
- Adhere to City's purchasing and procurement policies and procedures
- Provide annual policy and procedures awareness training to ensure compliance with purchasing/procurement processes

Budget Office

Description:

- The Budget Office seeks to maximize City resources by identifying cost-saving measures, monitoring financial trends, assisting the divisions in developing their budgets, evaluating performance indicators and making improvements to the budget process, culminating in the accurate and timely publication of the City's annual operating and capital budgets, which play a vital role in communicating to the citizens of Memphis the uses of their tax dollars.

Strategic Goals:

- Produce the Annual Operating and Capital Improvement documents for the City and citizens of Memphis
- Produce the Annual Citizen's Report for the City of Memphis
- Coordinate and distribute the Memphis Poll survey, which surveys the citizens of Memphis to gauge satisfaction with City services
- Provide quarterly forecasts to Council to identify the City's financial performance against budget
- Provide training and direction to budget coordinators within the City's other operating divisions
- Review and process Resolutions allocating, appropriating and transferring Operating and Capital funds pre and post Council actions
- Process check requests to distribute certain grant funds
- Process Redline and Blackline forms to maintain the integrity of financial documents budget data and initiate budget changes approved by Council

Awards & Accomplishments:

- GFOA Distinguished Budget Presentation Award

Debt/Investment Management

Description:

- To provide funds for capital improvement projects as needed while minimizing the impact of debt payments on current and future operations. To invest the City's surplus cash in such a manner to ensure the absolute safety of principal and interest; to meet the liquidity needs of the City; and to achieve the highest yield possible in accordance with the City's investment policy. To oversee the investment of pension fund assets for the Retirement System and maintain available cash in-house to fund pension benefits for retirees.

Strategic Goals:

- Improve the City's bond rating to AA status with all three major rating agencies
- Ensure the timely payment of principal and interest for the City's general obligation and revenue bond debt
- Maximize the return on investments for the city's operating cash portfolio
- Maximize return on investment for the City's pension assets

Treasury

Description:

- To maximize tax and other miscellaneous revenue collections, while providing effective and responsive customer services to the citizens of Memphis in all Treasury-related operations with optimal use of resources.

Strategic Goals:

- Maximize current collections
- To maintain Treasury records in a manner to ensure timely retrieving by any Treasury staff member.
- Refine execution of the City's new Senior Citizens Property Tax Freeze Program.

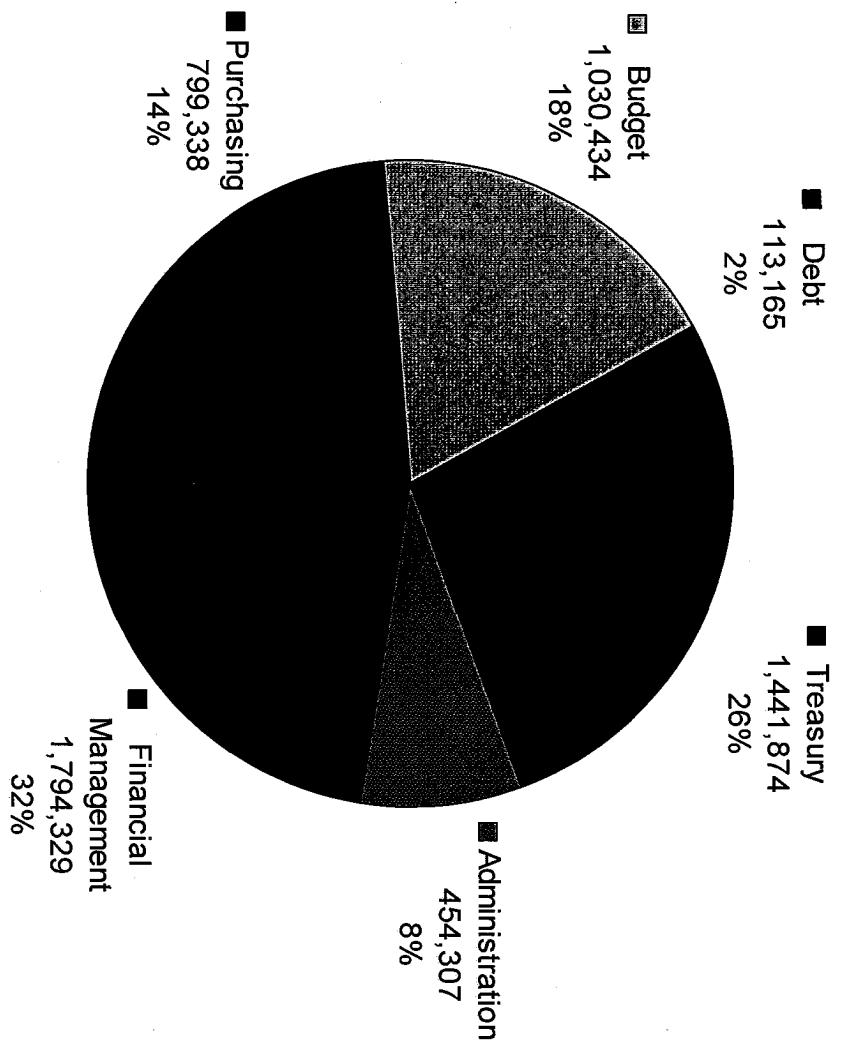
Finance Division

Sources of Program Revenue

Comptroller's Office

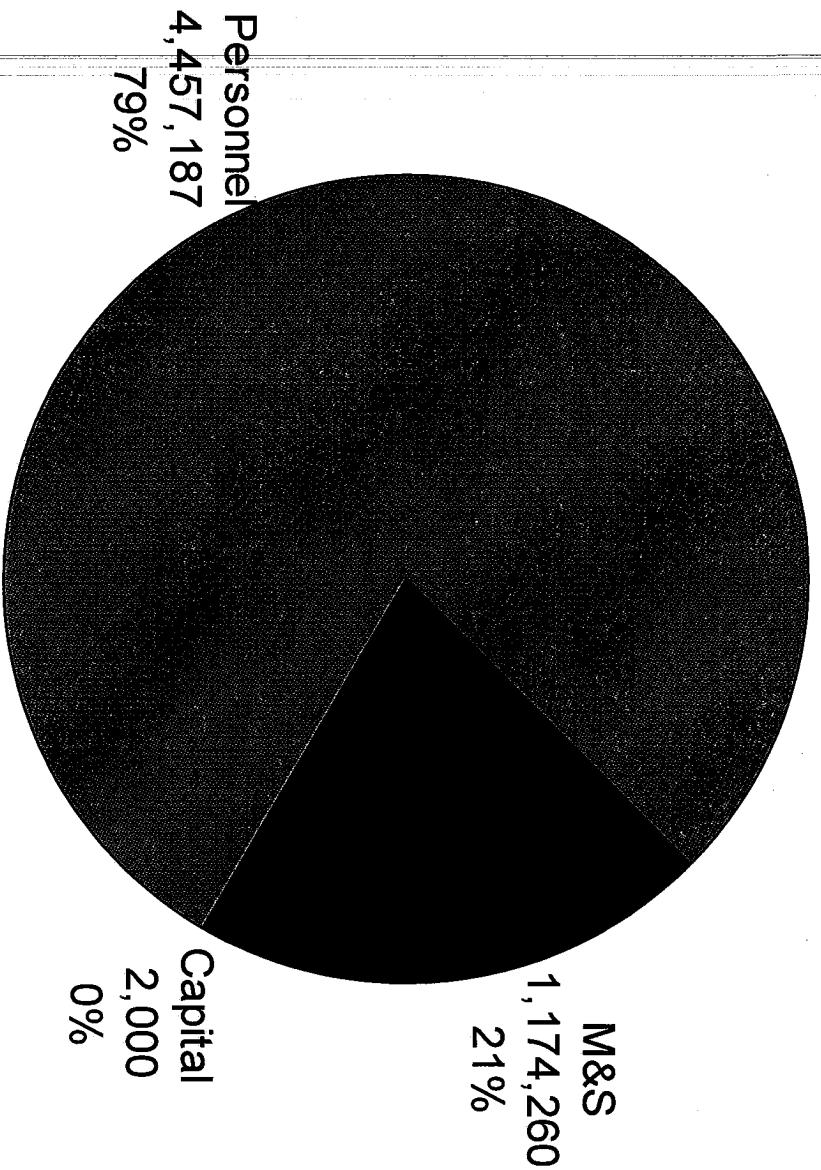
Zoning Ordinance Publication Fees - \$6,000

FY 2010 Gross Expenditure Budget



Finance Gross Expenditures = \$5,633,447

FY 2010 Gross Expenditures by Category



Finance Gross Expenditures = \$5,633,447

**City of Memphis
5-Year Expense Trend Report – Division Level
Worksheet: FY2010**

	2006 Total Actual	2007 Total Actual	2008 Total Actual	2009 Total Forecast	2009 Adopted	2010 Total Budget	2010 Request
11 Division - Finance & Administration							
0111 General Fund							
500 Personnel Services							
051101 Full-Time Salaries	3,042,603	3,019,923	3,068,738	4,011,747	3,955,443	4,114,073	0
051106 Compensated Absence	-12,380	0	0	0	0	0	0
051202 Overtime	21,845	29,436	28,564	34,595	30,862	28,932	0
051206 Out of Rank Pay	13,582	14,552	10,436	1,370	5,768	0	0
051212 Longevity Pay	64	101	0	0	0	0	0
051218 Retirement Benefits	55,468	51,551	21,203	1,530	0	0	0
051302 Pension	149,200	149,647	150,485	197,947	185,196	202,985	0
051304 Social Security	6,601	9,912	13,383	1,590	5,305	1,638	0
051308 Group Life Insurance	13,431	13,044	12,206	15,200	16,639	15,524	0
051310 Unemployment	3,735	5,604	8,792	8,798	9,200	8,700	0
051314 Medicare	35,945	37,046	39,375	59,518	40,779	60,991	0
051315 Long Term Disability	8,083	10,363	10,326	12,047	11,929	12,342	0
051320 United PPO (Basic) Insurance	2,295	2,394	2,394	57,043	106,725	52,075	0
051322 United POS (Premier) Insurance	282,269	300,997	314,288	301,754	309,904	301,754	0
051323 Other Post Employment Benefits	0	0	76,770	74,798	0	73,950	0
051402 Salaries - Part Time/Temporary	105,596	173,218	214,499	145,635	133,811	292,277	0
051501 On the Job Injury	12,974	1,603	8,766	3,619	500	515	0
051502 Tuition Reimbursement - Old	28,235	0	0	0	0	0	0
051601 Payroll Reserve	17,600	3,677	23,747	0	0	0	0
051901 Attrition	0	0	0	240,306	440,314	0	0
051902 Bonus Pay	0	0	28,847	0	0	0	0
056199 Expense Recovery - Personnel	-559,947	-759,453	-712,528	-501,642	-707,417	-708,569	0
Total 500 Personnel Services	3,227,199	3,063,616	3,320,292	4,665,855	4,544,958	4,457,187	0

City of Memphis
5-Year Expense Trend Report – Division Level
Worksheet: FY2010 (Continued)

	2006 Total Actual	2007 Total Actual	2008 Total Actual	2009 Total Forecast	2009 Adopted Budget	2010 Total Budget	2010 Request
505 Materials & supplies							
052102 City Hall Printing	61,272	80,566	71,975	72,650	83,073	62,268	
052106 City Hall Postage	100,772	116,020	117,670	146,726	147,968	127,970	
052108 Document Reproduction - City	18,622	18,906	27,449	32,632	27,075	31,351	
052112 City Storeroom Supplies	0	0	0	0	0	0	
052116 City Shop Charges	0	0	100	100	100	100	
052204 City Computer Svc Equipment	1,905	2,392	31,775	22,574	16,601	24,927	
052208 Data/Word Process Software	2,000	0	0	2,081	2,081	2,123	
052209 Pers Computer Software	0	0	1,058	252	1,079	922	
052210 City Telephone/Communications	9,797	8,713	4,700	11,844	12,534	11,569	
052302 Printing - Outside	74,977	82,961	108,188	210,342	150,668	82,674	
052304 Supplies - Outside	34,305	53,517	63,031	69,674	74,773	81,849	
052309 Document Reproduction - Outside	1,755	1,601	0	0	0	0	
052318 Drafting/Photo Supplies	0	0	0	0	0	0	
052324 Outside Postage	251,703	127,469	152,428	205,452	207,190	137,611	
052342 Misc Materials/Supplies	2,713	3,385	3,811	7,464	7,403	7,716	
052343 Miscellaneous Expense	1,393	1,098	914	6,000	6,000	6,000	
052410 Outside Equipment Repair/Maintena	5,812	4,984	2,312	7,550	7,550	8,050	
052504 Legal Services/Court Cost	6,754	7,609	0	0	0	0	
052510 Accounting/Auditing/Cons	0	0	0	0	0	0	
052512 Advertising/Publication	62,955	71,746	80,450	98,970	98,944	78,970	
052514 Outside Phone/Communications	0	0	0	832	832	413	
052520 Security	766	690	924	5,610	5,610	5,610	
052521 Photography	0	0	115	115	115	115	
052525 Total Quality Management	0	1,056	0	200	200	170	
052526 Seminars/Training/Education	5,514	2,080	3,273	40,256	53,641	57,183	
052528 Misc Professional Services	187,108	302,766	700,322	562,553	483,420	477,908	
052610 Travel Expense	6,247	1,805	7,722	15,058	19,190	24,710	
052611 Unreported Travel	0	176	379	360	604	604	

**City of Memphis
5-Year Expense Trend Report – Division Level
Worksheet: FY2010 (Continued)**

052710 Auto Allowance	8,000	0	0	0	0	0
052920 Insurance	564	619	373	318	318	318
052921 Claims	0	0	0	0	0	0
052930 Dues/Memberships/Periodicals	11,088	7,346	4,935	10,831	13,701	10,361
052950 Misc Services/Charges	12,167	8,874	7,983	5,917	6,668	6,768
056299 Expense Recovery - M & S	-119,256	-120,860	-84,832	-74,000	-74,000	-74,000
 Total 505 Materials & supplies	 748,936	 785,520	 1,307,056	 1,462,361	 1,353,338	 1,174,260
 510 Capital outlay						
053102 Furniture/Furnishings	0	0	0	0	0	2,000
 Total 510 Capital outlay	 0	 0	 0	 0	 0	 2,000
 Total Expense	 3,976,134	 3,849,136	 4,627,348	 6,128,216	 5,898,296	 5,633,447
 0111 General Fund						
430 Local taxes						
043421 Misc Tax Recoveries	0	71	0	0	0	0
 Total 430 Local taxes	 0	 71	 0	 0	 0	 0

City of Memphis
5-Year Expense Trend Report – Division Level
Worksheet: FY2010 (Continued)

	2006 Total Actual	2007 Total Actual	2008 Total Actual	2009 Total Forecast	2010 Adopted Budget	2010 Total Request
440 Licenses & permits						
042114 Wrecker Permit Fee	-27	0	0	0	0	0
042122 Beer Application	0	-610	0	0	0	0
Total 440 Licenses & permits	-27	-610	0	0	0	0
445 Fines & forfeitures						
042224 Beer Board Fines	0	-250	0	0	0	0
Total 445 Fines & forfeitures	0	-250	0	0	0	0
450 Charges for services						
043999 Credit Card Fees	17,857	74,008	111,966	27,676	0	0
Total 450 Charges for services	17,857	74,008	111,966	27,676	0	0
475 Other revenues						
043417 Rezoning Ordinance Publication Fee	23,199	14,512	10,350	6,000	12,000	6,000
049100 Miscellaneous Income	137	0	999	22,263	0	0
Total 475 Other revenues	23,336	14,512	11,349	28,263	12,000	6,000
Total Revenue	41,166	87,730	123,315	55,939	12,000	6,000
Net 11 Division - Finance & Administration	3,934,968	3,761,406	4,504,033	6,072,277	5,886,296	5,627,447
Net Expenditures	3,934,968	3,761,406	4,504,033	6,072,277	5,886,296	5,627,447

FY2010 Finance Major M&S Expenditures

Expenditure Category	Line Item Description	Budget Amount	% of Total Expenditures
Materials and Supplies			
	Misc Professional Services	\$ 477,908.00	40.7%
	Outside Postage	\$ 137,611.00	11.7%
	City Hall Postage	\$ 127,970.00	10.9%
	Advertising/Publication	\$ 78,970.00	6.7%
	Printing - Outside	\$ 82,674.00	7.0%
	Supplies - Outside	\$ 81,849.00	
	Other	\$ 187,278.00	16.0%
Total		\$ 1,174,260.00	100.0%

Requested Analysis

	Account Applicable	Non- Applicable
Third Party Collections	X	
Lease Schedules	X	
Misc Professional Services	X	
Outsourcing Costs	X	

Requested Account Analysis

Third Party Collections

Vendor	Description	Collection Fee	Unit Cost	Projected Net Revenue
Shelby County Clerk Collection of Auto Registration fees	\$ 590,000	\$1.50/Vehicle	\$ 10,500,000	
Shelby County Clerk Collection of Business Taxes	\$ 74,000	\$7.00/Renewal	\$ 9,200,000	
Total	\$ 664,000		\$ 19,700,000	

Requested Account Analysis

Misc Professional Services

Vendor	Description	Budget Amount	Account	% of total
Buhler Law Firm	Legal Services in Support of Pension Investment	20,000	4.2%	
Chandler Reports	Real Estate Research	9,000	1.9%	
Michael Crawley	Auctioneering Services - Surplus property	30,000	6.3%	
GovDeals	Online Auction Service - Surplus property	25,000	5.2%	
University of Memphis	External Revenue Forecasting	90,000	18.8%	
Rhodes College	Memphis Poll	40,000	8.4%	
Finite Matters Limited	Budget Reporting Software	25,000	5.2%	
Oracle	PSB Application Support	25,000	5.2%	
Various	Stimulus Implementation & Compliance	127,500	26.7%	
Loomis Fargo & Co	Banking Deposit Services	9,000	1.9%	
Other		77,408	16.2%	
Total		477,908	100.0%	

Tax Collections

**PROPERTY TAX LEVIES AND COLLECTIONS
As of June 30 for the last ten fiscal years**

CITY OF MEMPHIS, TENNESSEE
EXHIBIT X-9

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent Collected	Delinquent Tax Collections	Total Tax	Collections as Percent of Current Levy	Outstanding Taxes as Percent of Current Levy		
							Prior Years	Outstanding Delinquent	Percent of Current Levy
1999	\$ 210,700,956	\$ 193,904,816	92.03	\$ 8,235,688	\$ 202,140,504	95.94	\$ 19,460,186	9.24	8.98
2000	234,064,460	213,875,079	91.37	4,468,222	218,343,301	93.28	21,029,909	8.98	7.98
2001	284,214,898	260,938,982	91.81	10,690,611	271,629,593	95.57	22,693,903	8.36	8.36
2002	314,190,509	293,021,608	93.26	11,780,320	304,801,928	97.01	26,273,142	8.71	8.71
2003	309,292,650	286,509,335	92.63	14,156,364	300,665,699	97.21	26,939,877	8.94	8.94
2004	325,695,529	296,247,065	90.96	16,494,982	312,742,047	96.02	29,109,210	9.34	9.34
2005	324,340,510	300,716,889	92.72	15,066,930	315,783,819	97.36	30,283,302	7.97	7.97
2006	380,947,344	356,886,796	93.68	15,835,849	372,722,645	97.84	30,367,032	7.96	7.96
2007	384,877,389	361,358,644	93.89	16,264,065	377,622,709	98.12	30,620,012	8.23	8.23
2008	392,477,211	368,298,361	93.84	15,852,825	384,151,186	97.88	32,281,474		

Taxes are normally due on June 1 and delinquent on September 1 each year and may be paid in two installments (June 1 through June 30 and August 1 through August 31). A penalty of 1/2 or 1% accrues the first of each month taxes remain delinquent and interest is charged at 12% per annum until paid. Discounts are not allowed. Delinquent taxes may be collected by foreclosure proceedings through court ordered tax sales.

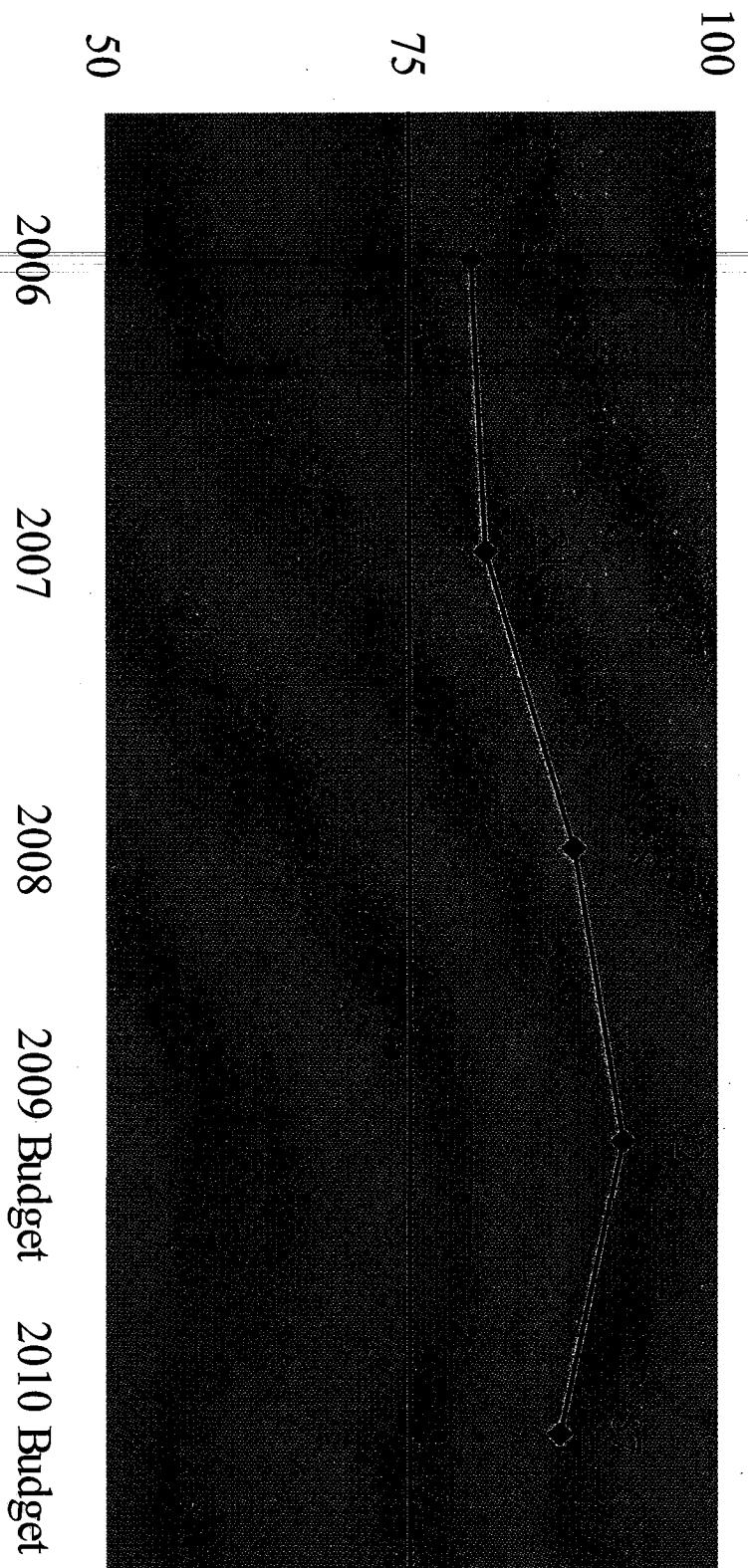
Source: City of Memphis Tax System

Personnel Information

FTE vs Authorized Complement

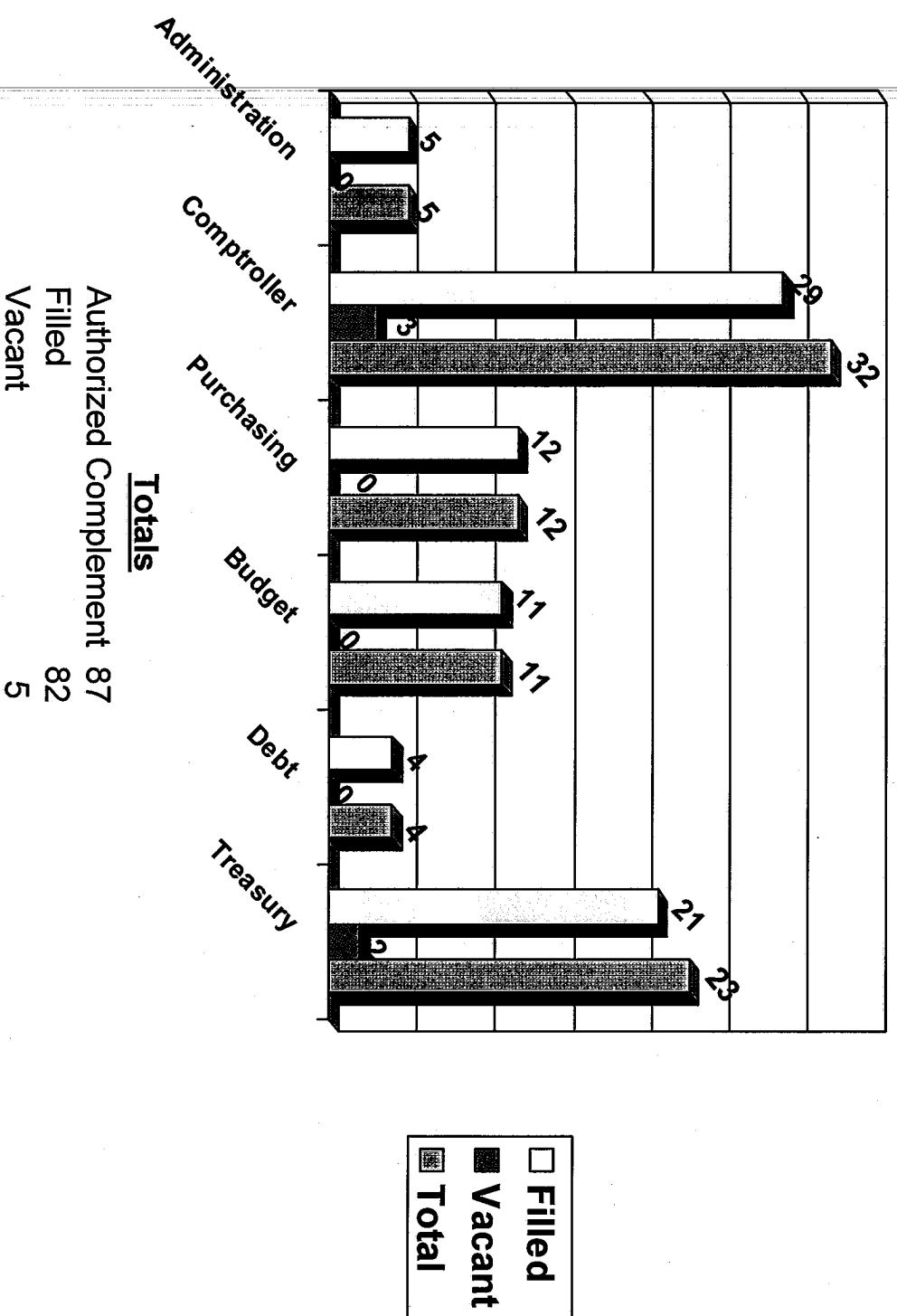
Year	FTE	AC
2006	86.00	95
2007	86.92	97
2008	87.92	92
2009 Budget	92	92
2010 Budget	87	87

DIVISION FTE HISTORY



FY2010 Staffing by Legal Level

(Authorized Complement)



Detail Personnel Listing

11 Division - Finance & Administration
0111 General Fund

Position	JCC	Auth	Comp	FTE	Salary	Suppl	Health	Retirement	Supp	Life	Other	Statutory	Total
Accountant,Lead..110201.00001	F010AC1101	1	1	46350	0	0	2318	0	225	1089	769	50751	
Accountant,Lead..110201.00002	F010AC1101	1	1	53560	0	0	8150	0	260	1111	889	58488	
Accountant,Lead..110201.00003	F010AC1101	1	1	46350	0	0	8150	0	225	1089	769	58901	
Accountant,Senior..110201.00004	F010AC1101	1	1	42248	0	0	2127	0	207	1078	706	46666	
Accountant,Senior..110201.00005	F011AC1104	1	1	42248	0	0	1861	0	181	1062	618	45901	
Accountant,Senior..110201.00006	F011AC1104	1	1	45597	0	0	2918	0	236	1096	0	55277	
Agent,Purchasing...110301.00001	F005PA1105	1	0	0	0	0	0	0	0	0	0	0	
Agent,Purchasing,Asst..110301.00001	F110PC1105	1	1	93728	0	0	8150	0	456	1231	0	108251	
Agent,Purchasing,_Admin Ass..110301.00001	F290PA1105	1	1	61105	0	0	3055	0	297	1133	0	73740	
Analyst,Application...110201.00001	F252AA	1	1	66387	0	0	323	0	1149	1102	72280		
Analyst,Application...110601.00001	F252AA	1	1	59540	0	0	8150	0	1128	983	72463		
Analyst,Buyer...110301.00001	F023BY	1	1	59227	0	0	2918	0	288	1128.	983	67505	
Analyst,Buyer,Senior..110301.00002	F022BY	1	1	33743	0	0	2918	0	164	1051	560	40123	
Analyst,Contract...110301.00001	F021CT	1	1	32146	0	0	2918	0	156	1046	534	38407	
Analyst,Financial Accounting...110201.00002	F101FA	1	1	32146	0	0	2918	0	1768	0	172	1056	
Analyst,Financial Accounting...110201.00002	F020FA1106	1	1	48313	0	0	8150	0	235	1095	0	60209	
Analyst,Financial,Sr..110401.00001	F020FA1106	1	1	42179	0	0	2918	0	0	1077	700	48983	
Analyst,Financial,Sr..110401.00002	F020FA1106	1	1	42433	0	0	8150	0	2372	1092	787	59834	
Analyst,Financial,Sr..110401.00002	F020FA1106	1	1	4968	0	0	1861	0	181	1062	618	464188	
Analyst,Financial,Sr..110401.00002	F020FA1106	1	1	51503	0	0	8150	0	2575	0	1105	855	
Analyst,Financial,Sr..110401.00002	F020FA1106	1	1	51503	0	0	8150	0	2575	0	1105	855	
Analyst,Financial,Sr..110401.00004	F020FA1106	1	1	4968	0	0	2700	0	262	1112	896	63938	
Analyst,Investment,Sr..110401.00001	F020FA1106	1	1	54000	0	0	4968	0	262	1112	896	63938	
Analyst,Payroll Control...110203.00001	F024FC1103	1	1	48350	0	0	8150	0	2318	1089	769	48983	
Analyst,Purchasing Training...110301.00001	F021PT110301	1	0	29356	0	0	2918	0	1468	143	1038	487	
Analyst,Treasury...110601.00001	F021RA1106	1	1	0	0	0	0	0	0	0	0	0	
Asst,Administrative..110101.00001	F022TA1111	1	1	33675	0	0	4968	0	1916	1065	636	50281	
Clerk,Accounts Paya..110202.00001	F350AD1100	1	1	1	54000	0	2700	0	226	1112	896	63938	
Clerk,Accounts Paya..110202.00002	F171AP1102	0	0	47042	0	0	2352	0	229	1091	781	51495	
Clerk,Payroll...110203.00001	F180PC1103	1	1	0	0	0	0	0	0	0	0	0	
Clerk,Payroll...110203.00002	F180PC1103	1	1	28672	0	0	2918	0	1434	139	1036	476	
Clerk,Purchasing...110301.00001	F191PC	1	1	28502	0	0	2918	0	1475	0	143	1039	
Clerk,Purchasing...110301.00002	F191PC	1	1	28628	0	0	2918	0	1475	0	143	1039	
Comptroller,Deputy..110202.00001	F005CCR1101	1	1	28927	0	0	1346	0	136	1034	0	32116	
Comptroller,Deputy..110202.00001	F101CA1101	1	1	94685	0	0	1474	0	460	1031	447	29751	
Comptroller,Deputy..110202.00002	F101CA1101	1	1	8150	0	0	1346	0	460	1234	1572	102685	
Comptroller,Accounting Deputy..110201.00001	F102AR1102	1	1	77250	0	0	3863	0	0	1182	1282	91727	
Comptroller,Acccts Pay..110201.00002	F102AR1102	1	1	66648	0	0	3863	0	375	1182	1282	86870	
Pay,Rec,Deputy..110202.00001	F102CR	0	0	0	0	0	0	0	324	1150	1106	72560	
Comptroller,Council													
Records,Deputy..110204.00001	F102PY1103	1	1	67362	0	0	3368	0	327	1152	1118	73327	
Comptroller,Payroll,Deputy..110401.00001	F350BC1106	1	1	64890	0	0	3245	0	315	1145	1077	64890	
Coord,Budget,Pol,Analysis..110401.00001	F350PA1106	1	1	42693	0	0	4968	0	2135	207	1078	51790	
Coord,Debt...110501.00001	F101DC	1	1	54168	0	0	2708	0	263	1113	899	59151	
Coord,Financial Mgmt..110201.00001	F101FM	1	1	64890	0	0	2918	0	3245	0	1145	0	
Coord,Fixed Asset..110301.00001	F244FA1105	1	1	39074	0	0	1954	0	0	1067	649	42744	
Coord,Revenue...110401.00001	F243RA1106	1	1	56650	0	0	2833	0	275	1120	940	61818	
Coordinator,Pension Payroll..110203.00001	F283PC	1	1	39074	0	0	8150	0	190	1067	649	51084	
Director,Finance..110101.00001	F003FA1100	1	1	125136	0	0	8150	0	6257	608	1325	2077	
Director,Finance,Deputy..110101.00001	F004FA1100	1	1	113558	0	0	8150	0	5678	552	1291	143553	

11 Division - Finance & Administration

0111 General Fund

Position	JCC	Auth Comp	FTE	Salary	Suppl	Health	Retirement	Supp	Life	Other	Statutory	Total
Director:Finance Deputy..110501.00001	F004FA1109	1	1	107967	0	8150	5398	0	5225	1274	1792	125106
Mgr:Investment...110501.00001	F101IM	1	1	70298	0	3515	0	342	1161	1167	76483	1311
Mgr:Prevailing Wage Project..110401.00001	F350PW1115	1	1	79000	0	4968	3950	0	384	1187	1311	90800
Mgr:Res Mgmt Budget..110401.00001	F005MR1106	1	1	64890	0	2918	3245	0	315	1145	1077	73590
Secretary..A..110301.00001	F211SE1105	1	1	89095	0	2918	4455	0	0	1217	1479	99164
Secretary..A..110401.00001	F211SE1106	1	1	27388	0	2918	1369	0	0	133	1032	455
Secretary..A..110601.00001	F211SE1111	1	1	28459	0	2918	1423	0	0	138	2657	438
Secretary..B..110102.00001	F652SE	1	1	26808	0	2918	1340	0	0	130	1030	445
Secretary:Council Records...110204.00001	F210CR1104	1	1	29356	0	8150	1468	0	0	143	1038	487
Secretary:Council Records...110204.00002	F210CR1104	1	1	30944	0	2918	1547	0	0	150	1043	514
Spec:Taxpayer Svcs...110601.00001	F247ST1111	1	1	29356	0	8150	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00002	F247ST1111	1	1	29356	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00003	F247ST1111	1	1	29356	0	8150	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00004	F247ST1111	1	1	29356	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00005	F247ST1111	1	1	29356	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00006	F247ST1111	1	1	29356	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00007	F247ST1111	1	1	29356	0	8150	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00008	F247ST1111	1	1	29356	0	2918	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00009	F247ST1111	1	1	29356	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs...110601.00010	F247ST1111	1	1	29356	0	2918	1492	0	0	143	1040	495
Spec:Taxpayer Svcs...110601.00011	F247ST1111	1	1	29356	0	2918	1468	0	0	143	1038	487
Spec:Taxpayer Svcs..Sr..110601.00001	F245ST1111	1	1	35362	0	2395	1768	0	0	172	1056	587
Spec:Taxpayer Svcs..Sr..110601.00002	F245ST1111	1	1	35862	0	8150	1793	0	0	174	1058	595
Spec:Taxpayer Svcs..Sr..110601.00003	F245ST1111	1	1	35362	0	2918	1468	0	0	143	1038	47632
Spec:Taxpayer Svcs..Sr..110601.00004	F245ST1111	1	1	35362	0	0	1468	0	0	143	1038	487
Spec:Taxpayer Svcs..Sr..110601.00005	F245ST1111	1	1	35362	0	2918	1492	0	0	143	1040	495
Super:Accounts Payable...110202.00001	F111PA1102	1	1	29356	0	2918	1468	0	0	143	1038	487
Super:Payroll...110203.00001	F111PY1103	1	1	35362	0	2395	1768	0	0	172	1056	587
Super:Treasury Tax Svcs...110601.00001	F111TT	1	1	43371	0	2918	1793	0	0	174	1058	595
Super:Treasury Tax Svcs...110601.00002	F111TT	1	1	43371	0	2918	1768	0	0	172	1056	587
Super:Treasury Tax Svcs...110601.00003	F111TT	1	1	46466	0	8150	1768	0	0	172	1056	587
Tech:Accounts Payable...110202.00001	F263AP1102	1	1	28027	0	2918	1401	0	0	136	1034	465
Tech:Accounts Payable...110202.00002	F263AP1102	1	1	29143	0	1457	1457	0	0	1037	1037	484
Tech:Accounts Payable...110202.00003	F263AP1102	1	1	32968	0	2918	1648	0	0	1049	0	38583
Tech:Accounts Payable..Sr..110202.00001	F261AP1102	0	0	0	0	0	0	0	0	0	0	0
Tech:Accounts Payable..Sr..110202.00002	F261AP1102	1	1	32146	0	8150	1607	0	0	1046	534	43483
Tech:Accounts Payable..Sr..110202.00003	F261AP1102	1	1	32146	0	2918	1401	0	0	136	1034	465
Tech:Microfilm...110204.00001	F262MT1104	1	1	29356	0	8150	1468	0	0	143	1038	487
Tech:Microfilm...110204.00002	F262MT1104	1	1	29356	0	8150	1468	0	0	143	1038	487
Tech:Payroll...110203.00001	F261PT1103	1	1	30617	0	4968	1531	0	0	149	1042	508
Treasurer...110601.00001	F005TR1111	1	1	96466	0	4823	1493	0	0	149	1042	508
Treasurer..Ass..110601.00001	F100AT	1	1	83375	0	4169	1469	0	0	1239	1384	6091
Total 0111 General Fund		87	87	874114073	0	363829	202986	0	15624	96630	6091	4844032